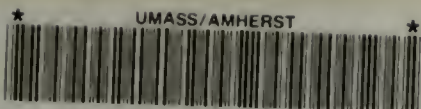


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DEVELOPMENT OF INFORMATION AND REFERRAL  
SERVICES

GUIDELINES

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## GUIDELINES

### THE DEVELOPMENT AND STRUCTURE OF AN INFORMATION AND REFERRAL SYSTEM (AS A COMMUNITY RESOURCE FOR HUMAN NEEDS)

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Most literature concerning community resources simply provide a list of resource and brief description of the function of agencies. There seems to be a limited amount of literature which attempts to explain the dynamics of resources.

A publication entitled, "Management of Organizational Behavior" (The Utilization of Human Resources) by P. Hersey and K. H. Blanchard, is based on the Human Resources rather than the Community Resource. However it deals with the dynamics and psychology of human behavior and the understanding of the personalities as a Human Resource. Perhaps there is a lesson to be learned from the study of Human Resource. That is what we commonly refer to as community resource should be human resource. Because usually the quality of community resource is only as good as the people who are responsible for the administration and delivery of the services. The following quotation appears to support the relationship between human and community resources:

"the problem of today is not the things of environment but with the people. Man's greatest failure has been his inability to secure cooperation and understanding with others. Because of this situation it has also resulted in an unbalance which exists between Scientific-technical Skills and Social Skills." (1)

"Community Resources" is a common term used broadly in the field of community organization and social services. The purpose of this "Guideline" is to share with you what the term "community resource" has become to mean to me in my experience with social services.

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(1) Management of Organizational Behavior (The Utilization of Human Resources) By P. Hersey and K. H. Blanchard (second edition) 1972 Prentice-Hall, Inc. Englewood Cliffs, New Jersey

Publication #6501, Approved by Alfred C. Holland, State Purchasing Agent.  
((75-50-12/72))



WHAT DO WE MEAN BY THE TERM RESOURCES?

Resources are any "available means" of obtaining public or private facilities, services, programs, manpower-skills, and existing information of interest which could possibly be utilized to meet a human need.

WHAT ARE SOME OF THE DIFFERENT KIND OF RESOURCES?

1. Social Resources - services and programs provided by public or private organizations and people<sup>with</sup> special skills or volunteer manpower.
2. Natural-Environmental and Physical Resources - such as the geographic, monographic and demographic information.
3. Science and technical Resources -- medical, legal, business, computerized, expertise, consultation, training, education, statistical data, skills, research and planning.
4. Public Information and Referral Resource -- from literature, Publications, reports, directories, library, counselling services, verbal communication, conferences, workshops and the news media.
5. Human Resources - Protective Service, Out-Reach Program, "Person-to-Person" service and the direct delivery of service in response to a need.

HOW SHOULD RESOURCES BE USED?

FIRST: There should be a "classification-breakdown" of resource topic in various major and related sub-categories of interest for identification purposes.

Example: EDUCATION -- EMPLOYMENT -- HOUSING --  
TRANSPORTATION -- HEALTH -- WELFARE -- ETC.  
(See appendage for a list of suggestive  
classification-breakdown of topic resources and  
related sub-categories.)

SECOND: An awareness of the Primary and Secondary resources:





## PRIMARY RESOURCES:

GOVERNMENT - All Federal, State and local Public facilities and services available:

The Government in all levels has a major responsibility for the people because of "Representation and Taxation".

The following is a quotation which explains the responsibility of the Government:

"THOSE OF US WHO HOLD THE PRIVILEGE OF PUBLIC OFFICE ARE MERELY THE SERVANTS OF THE PEOPLE AND THE CUSTODIANS OF PUBLIC TRUST. THE PEOPLE HAVE CLOAKED US WITH THE AUTHORITY AND THE POWER TO REPRESENT THEM. THEY HAVE THE RIGHT TO THE FULLEST MEASURE OF OUR ABILITY AND GENUINE REPRESENTATION, THE PRACTICAL ENUNCIATION OF THE HIGHEST IDEALS OF PUBLIC SERVICE, RENDERED WITHOUT PARTISANSHIP, PERSONAL CONCERN OR EQUIVOCATION."

John A. Volpe  
Governor of the  
Commonwealth of Massachusetts  
1966

Some of the Government resource and facilities are listed in most local telephone directories:

Example of Government Departments:

Department of - Public Health  
Public Welfare  
Attorney General Office  
Consumer Council  
Social Security Administration  
Education  
Employment Security  
Commission for the Blind  
Department of Elder Affairs  
Parks and recreation  
Utilities  
Community Action Programs  
Model Cities Programs  
Urban and Redevelopment Programs, etc.

## SECONDARY RESOURCES:

PRIVATE AND NON-PROFIT Those facilities, services and programs provided by Private and non-Profit Organizations and Agencies such as:

The - Visiting Nurse Association  
Family Services  
Church and Religious Agencies  
American Red Cross





Morgan Memorial  
Salvation Army  
United Community Services  
Women's Education and Industrial Union, etc.

#### THE COMMITMENT:

An attempt should be made to contact all of the Primary and Secondary resources of interest.

Telephone, visit or writing to the various facilities, organizations and agencies. Ask for their manual, directory, brochure or pamphlets explaining their purpose and functions. Also request that your name be placed on their mailing list for newsletters and/or bulletins. If an agency has a publication of interest ask for a complimentary copy or subscribe for it.

In a situation where a particular resource or services is of special interest or in demand a formal request should be made to obtain the name of an agency staff-representative as a direct source of contact as a liaison.

If possible get a verbal or written commitment of the Agency's willingness to provide a staff member for consultation or to attend, if necessary any "case disposition" - which might arise.

#### INTERPRETATION:

There should be made available some training program for those involved with the direct delivery of a service in the community, whether it be Information and Referral or otherwise.

An efficient and appropriate referral or delivery of service will depend on an accurate interpretation of a particular inquiry or problem. The following are some suggestions to help in the process of interpretation:

- (1) At the time of initial contact with a client an attempt should be made to clearly identify your agency and particular service. This will be of some indication to the inquirer as to whether they are in contact with the appropriate source for help.
- (2) Classify the category or nature of the inquiry.  
Example- Is the question related to Housing or Health?  
Is the caller asking for assistance with a nursing home placement; homecare service/ welfare or public health situation?



Assistance with a nursing home placement will require an evaluation of the individual's financial and general living circumstances. Who will pay for the Nursing Home Care? Is the individual a recipient of Old Age Assistance? Will a local Homecare service and Visiting Nurse be able to provide the necessary care so that the client will be able to remain at home? Is someone calling for the client? Is this what the client has asked for or is someone making plans for the client?

- (3) Sometimes it is necessary to "identify" terms or labels for services used by the caller. The caller might be confused about various types of benefits such as Medical Assistance (Medicaid), Medicare, Medex or Disability Assistance, Veterans Benefits, Veterans Services, Old Age Survivor's Insurance (Social Security Administration), etc.

There are times when the attempt to clarify a service can become involved especially when a caller does not wish to accept a particular label or policy of service.

Example:

Telephone Caller: Why was my Old Age Assistance check decreased because of the twenty percent increase in the Social Security Benefits (Old Age Survivors Insurance)? They have no right to do this! It has nothing to do with Old Age Assistance!

Answer: Apparently the Social Security Increase affected your Old Age Assistance Grant despite the special legislation to off-set the decrease by allowing an additional \$7.50 for personal needs and \$5.00 for transportation in your OAA Grant.

Caller: What \$7.50 increase and what \$5.00 for transportation? I have never received that increase!

Answer: Both the Social Security Increase and the additional Old Age Assistance allowance has been calculated in your monthly budget making-up your grant.

Caller: What Budget?

Answer: The budget set-up by the Welfare after evaluating your financial living circumstances.

Caller: Who is on Welfare? It is not Welfare! It is Old Age Assistance!

Answer: Old Age Assistance is one of the categories of Public Assistance administered by the Departemnt of Public Welfare.





Caller: It is not Welfare! It is Old Age Assistance paid by revenue received from the State Meals Tax!

Answer: Well, let's not discuss the source of the revenue which is responsible for the OAA Program.

Look at it this way -- OAA supplements your Social Security Benefit. It is the policy of the OAA Program to deduct any additional source of income which is supplemented to make-up your monthly grant.

Caller: They never told me about any budget!

Answer: Contact your Welfare Worker and ask for a breakdown of your itemized monthly grant.

Caller: The Welfare Worker referred me to you!

Answer: It is the Welfare Worker who has access to your case-folder and the breakdown of your monthly budget which is the basis of your grant.

Caller: Well all-right! I am going to advise all of the elderly to refuse to pay their Massachusetts Meals Tax!!

#### LIMITATIONS OF SERVICES AND ROLES:

People involved with the delivery of services should be aware of their roles, limitations of services and of other resource people.

Some community resource or service provide a direct "person-to-person" or hand-in-hand service. This kind of service is usually known as an "Out-Reach Program" which sometimes overlap with a Protective Service. The Out-Reach Program can include such help as in making-out applications for Public Assistance or Medical Assistance; Nursing Home Placement; Pick-up Service for surplus food; Volunteer Transportation Service; Legal Advice, etc.

Other community resource people might provide a "Responding Service", such as a Referral and Public Information Service as does the "WBZ Call-for-Action" program. Some services are limited to the Agency's Office for consultation such as the United Community Services in some aspects, or available technical assistance only, such as the Department of Elder Affairs.

It is sometimes necessary to help agencies and individuals be realistic and acceptance of a lack of services whether it be in housing or otherwise.





As an example-a caller stated emphatically, that the Department of Elder Affairs has done absolutely nothing for the elderly handicapped and blind. In answer it was necessary to help this blind man understand that the elderly as a group have been neglected for years. The barrier has been broken. However there is a lot of "catching-up" to be done. For example there is lack of housing for all of the elderly in the state. When there is a lack of service in general it makes no difference whether the elderly person is blind or handicapped.

At times it might seem some of the "callers" and "office visitors" are being pacified when there are no service or facilities and resource to which to refer them.

Some of the inquirers will refuse to accept the lack of service. They actually "block" to the reply that there are no available housing vacancy, or list of available nursing home placement, homecare service. Some will have you repeat several times the same reply. Others will ask to speak to your supervisor or another staff member. They will even try calling the office on the following day hoping to speak with someone else as a "test" for the same reply, only to have the call transferred back to you.

However most callers will accept the fact that there is a lack of service because you have taken time to hear them out. If you make some realistic and sincere suggestions as possible alternative action and give them some support and encouragement most of the callers will be grateful just for the opportunity to talk-it-out with someone.



THE DEVELOPMENT OF A RESOURCE DIRECTORY OR AN INFORMATION PAMPHLET:

- (1) An attempt should be made to categorize various types of services under major topics of interest or concern such as: HOUSING: HEALTH: EDUCATION: EMPLOYMENT, etc.
- (2) Make up a form letter or questionnaire (survey) for mailing and/or for an office visit to as many of the known local agencies and organizations providing a service concerning the elderly, under the various categories of interest.
- (3) One of the questions in the survey letter should include the suggestion to indicate any other known agency providing or including a service for the elderly.
- (4) All of the information from the response to the survey and general inquiry should be compiled categorically for the information resource pamphlet.

Plans for preparing any kind of an information pamphlet will depend on the amount of money, facilities and manpower available. One of the advantages of an information pamphlet is the reaching-out to the community in general to those providing the service and to those in need of the service.

There are also some disadvantages of an information pamphlet. Unless it is revised regularly it becomes out-dated. There is also sometimes a need of interpretation of individual problems so that a direct referral can be made for expediency and for general counselling.

Therefore, whenever possible it is preferable to provide a local centralized source of personal information contact. However an information pamphlet can be a start and substantiate the need of a "Responding Service." In repeat for emphasis the local telephone directories -- listings under The Commonwealth of Massachusetts or United State Government, City or Town of -- can be helpful in learning of the Public Agencies that exist and which can be a lead for information of their functions.

GENERAL THEORY CONCERNING ORGANIZED RESOURCES:

The following is a quotation from the October, 1972 (SPS) Social Rehabilitation Service Information Exchange Bulletin, published by U. S. Department of Health, Education and Welfare Volume 1, Number 8:

"The maze of government is constantly changing and needs to be explained, interpreted, and clarified. This maze can become





an "Isolation Booth". The bureaucrat must guard himself against insulation from the people whose lives he so profoundly affects."

"Apparently there is a need of a system that will provide an opportunity for an individual or agency to contact a coordinated resource which looks at and tries to support all aspects of human living in a community."

"An information and referral service network is one system which can be very helpful if not the answer as a "motivating force for cooperation and coordination among the health, social, welfare and educational resources in a community. It will provide a direct line of communication with the individual in relation to his needs and interests. It can help to expose the gaps in community resources and point the way to the improvement needed in specific services." (2)

#### THE STRUCTURE AND DEVELOPMENT OF AN INFORMATION AND REFERRAL SYSTEM:

I. First -- there is a need for the improvement of the image of I & R as something more than a convenient "work-slot" and/or remote answering service.

II. Planned training program for I & R personnel and those concerned to develop some uniformity in the understanding of its purpose and function.

III. There should be an available listing of all existing I & R Services in the State for referral to other areas.

IV. Function of I & R:

- (1) In-service (Agency)
- (2) Public Service (Community)
- (3) Specialized (example - for the Aged)
- (4) Generalized (all categories of needs -  
example - The United Community Service, etc.)

V. Purpose:

- (1) Social Service
- (2) Means of Contact (Responding Agent)
- (3) Community Resource (Public Information)

(2) Guidelines -- A professional Information Service for the Aged (paper)  
Sol S. Boskind, ACSW - Age Center of Worcester, Inc.  
5 Main Street, Worcester, Massachusetts 01600 (1967)



- VI. A general acceptable "definition" of I & R for all those concerned or involved. (See appendage)
- VII. A general acceptable breakdown of the "over-lapping" components of I & R so as to make available a "PRELIMINARY DIAGNOSTIC SERVICE" in the community.

An I & R System can consist of any one or combination of the following components with a minimal of "over-lapping" or duplication with other local agencies providing one of the other components:

- (1) I & R Contact (As a "Responding Agent" - to link the client or agency with available service or resource.)
- (2) OUT-REACH SERVICE (Limited) - To assist the client with their "Right to be Informed."
- (3) COUNSELING SERVICE (Limited) - To facilitate the solution of any problem faced by the client. (Before the problem becomes so serious that the individual's current pattern of function is disrupted.)
- (4) PROTECTIVE SERVICE (Limited) - To serve as an overall preventive function. (A direct "person-to-person" help in solving an immediate problem during a crisis.)

VIII An eventual "Tie-in" of all the local I & R Services for a "coordinated" Statewide Network Information and Exchange System to help and work as a "Team" effort for a common cause to facilitate --

- (a) The elimination of duplication, gaps and/or any fragmentation of services.
- (b) Exchange of learning experience, communication and the pooling of information, literature, etc., and to participate in the coordination of services, development of a centralized clearing house of resource for general distribution and uniform quality of service.
- (c) An opportunity for all those concerned or involved to participate as a "Team" in the development of an "on-going" operation including contribution of committees to the "Feed-in" process, training programs, conferences and workshops.
- (d) A "Centralized I & R Administration" with community representation for a "Decentralized" delivery of service.





SOME IMPORTANT QUESTIONS FOR UNDERSTANDING THE DEVELOPMENT  
OF  
INFORMATION AND REFERRAL SERVICES

1. What are some of the potential uses of an information and referral services?
2. How large a geographic area and population center should it serve?
3. Whom should it serve (in terms of ages, diagnostic groups and public)?
4. What kind of organization should sponsor and/or finance an information and referral service?
5. What kind of preliminary planning and community support are needed before initiating an information and referral service?
6. What kind of personnel is needed to staff an information and referral service?
7. How can information on community services and resources be obtained, and how can this information be kept current?
8. How does an information and referral services make its existence known to the public and professional needing the service?
9. How much service and casework should an information and referral service provide?
10. What kind of records should an information and referral service keep?
11. How can an information and referral service stimulate the development of needed programs?





IX. DEVELOPMENT:

- (1) An "On-Going" Resource File -- with folders for storage of articles, reports, papers, bibliographies, listing of interest, etc.
- (2) A file folder for every major category of interest. Major categories can be broken-down to several sub-topics depending on the demand and information available.

The filing system can simply be in an alphabetical order. It is not necessary to get "bogged" with a sophisticated or complex filing process. There is a difference between a "Resource File" and a "Library".

- (3) A Telephone Service -- direct line to a "contact person" as a responding service. The telephone number should be well publicized through local news media and/or bulletins.
- (4) A general directory of existing public or private agencies and services.
- (5) Compilation of various information of interest for general distribution.
- (6) A desk reference "Hand-Book" or 3 x 5 Card Index with file box for "finger-tip" reference of the most used names, addresses, telephone and resource in demand.
- (7) An Office library of general publications and books for educational and training purposes for the staff, students and/or public use depending on available funds, facilities and space.
- (8) A Public Information Service -- to provide a general distribution of literature and/or bulk publications of interest for meetings, conferences and for individual request.
- (9) Record keeping forms appropriate for the kind of service and case-load. This will facilitate data and statistical information concerning nature of inquiry and area of demands.
- (10) "Feed-in" System - should consist of a reliable means of information supplied into the resource file especially for the purpose of up=dating.



Suggestions:

- (a) Assignment of a resource person for the responsibility for the organizing and up-keep of the resource file(s).
- (b) Organize committees and/or sub-committees in the community to act as resource people and consultant or specialist in various categories of interest. The resource people will be volunteers or employed representatives from other agencies. They will be responsible to contribute reports, papers, general literature, attend meetings, conferences, workshops related to the category or specific committee to "beef-up" the resource file.
- (c) Subscribe to various bulletins, news letters of interest and a state newsclips service, etc.
- (d) Utilize all available means, talent, techniques, personal influence and ingenuity to obtain all information and literature, especially of those topics of special interest which are in demand.

In conclusion, the Information and Referral System serves as a link between the individual needs and the community resource.

The limitation of a resource file to the particular service being rendered is perhaps the primary objective. However, whenever circumstance will permit, it is advisable to develop a "sensitivity" of a broad interest of other human services.

Sometimes other services and categories may serve to trigger new ideas for the modification or expanding a resource and tapping another.

Actually to have a complete up-dated and on-going resource file on every major category or topic will certainly be a difficult if not an impossible task. It will require a large source of concentration of manpower.

A complete and efficient Information and Referral System is not one which has a centralized I & R Telephone Number, or a Central Clearing House and a 24 Hour Service. Neither does a sophisticated areawide directory or a computerized master code system make an I & R Service complete.

"Remember, we are people - please do not fold, spindle or mutilate."

The most important factor for a successful operation and delivery of Information and Referral service is an on-going "FEED-IN" process. The contribution from specialist and the people involved or concerned with human services on a local, State and Federal level.





A lack of "Teamwork" participation and contribution will **result** in a tendency of withholding information, a gap of information especially on a local level from public, private and community groups. This will also result in a lack of acceptance or cooperation. There will also be duplication and confusion to the consumer.

It is hoped that this paper will help set some consistency and awareness of policy of operation and delivery of the Information and Referral Services on all levels.

When there is a consistency for a standard of operation there will also be acceptance and recognition of the I & R Service. When all the resources and Information and Referral services are able to relate then there will be a "Teamwork" effort which will be conducive for a "Tie-in" of all existing I & R Services areawide or otherwise to make up an organized net-work for a common cause of human services on any level or situation.



## APPENDAGE



## EXPLANATION OF FILE SYSTEM

IN USING RESOURCE FILE, SIMPLY "ASSOCIATE" THE SUBJECT OR TOPIC WITH A RELATED CATEGORICAL FIELD OR MAJOR "TOPIC" SUCH AS:

EDUCATION  
EMPLOYMENT  
HEALTH  
MEDICAL  
GOVERNMENT  
LEGISLATION  
ORGANIZATIONS  
SERVICES  
PROGRAMS  
CLUBS, CENTERS, COUNCILS, etc.

- 1) Major categories (topics) of interest are arranged alphabetically.
- 2) Each categorical file section will also include individual folders of related sub-topic(s).

Therefore, all literature for topics of interest will be classified for filing in a related field category or major topic such as "Health, Education, Organizations", etc.

- 3) Each categorical file section will have an individual folder with any available bibliographies and/or general references of interest, listings and a cross reference sheet of possible related or suggested literature including general correspondence or memos.
- 4) Individual folders will have an on-going file card to replace folder when removed from the files. Date-out - date-in and signatures must be indicated when removing folder from the files.
- 5) Master copy of literature for xerox or otherwise will be marked with "I & R" on the upper left and right hand corners of paper. Master copies must be returned to files.

THE SAME BREAKDOWN OF MAJOR CATEGORICAL TOPICS AND RELATED SUB-TOPICS WILL BE USED ON THE RESOURCE FILE-SHELVES FOR BULK LITERATURE AND PUBLICATIONS OR MATERIAL FOR GENERAL PUBLIC DISTRIBUTION.

ANY SUGGESTIONS OR COMMENTS TO IMPROVE THE RESOURCE FILE AND INFORMATION SYSTEM WILL BE WELCOMED.





MAJOR CATEGORIES AND SUB TOPICS SUGGESTED FOR INFORMATION AND REFERRAL RESOURCE FILE

AGING

Bio-Psych-Sociological  
(Birth - Death)

CONFERENCES

Reports (General)  
Brochures  
Speeches  
Workshops  
White House Conference on Aging  
(1960-65-71)  
Post White House Conference

DATA -- GENERAL INFORMATION

City and Town Monographs  
Reports of Demographics Studies  
Statistics (of interest)  
Surveys (of interest)  
Questionnaires (copies - refer.)  
Directories (Local and general)  
Listings (Bibliographies, etc.)

DIRECTORIES

Services - Programs  
Community Resources  
Listings (related)  
Agencies - Organizations  
Bibliographies (general)  
Out-of-State (samples)

EDUCATION AND TRAINING

General Reference  
Library  
Adult Education  
Catalogues (Brochures)  
Films and Visual Aids - Vedo Tapes  
Workshops and Programs

GOVERNMENT

City-Town-State-Federal  
Congressional Bulletin  
Legislation (Bills-Acts)  
Senate-House of Repr.  
State Plan of Particular  
Agency or Program

EMPLOYMENT

Job Placement  
Counseling  
Emp/Impl. Projects  
General Reference  
Training (Gen.)  
Vocational

HOUSING

GENERAL INFORMATION  
Local-State-DEFA  
Federal-HUD-FHS  
Supplement Rent  
Rent-Leased  
Mobile  
Condominiums  
Rent Board-Control  
Housing Court  
Tenant Management  
Co Congregate  
(Sec. 207, Act of 1970)  
"Rent-Watch" Program

INCOME MAINTENANCE

Consumer Education  
Taxes (General)  
Business  
Money and Banking  
Social Security Benefits  
Supplemental Security Income (SSI)

INDUSTRY AND LABOR - MANAGEMENT

UNIONS  
Economy (Inflation)  
Business-Administration  
Interpersonal Relations  
Chamber of Commerce

RECREATION

Leisure Time Activities  
Arts and Crafts  
Hobbies  
General Reference  
Physical  
Trips, Tours, Camps, etc.

HEALTH AND MEDICAL

Public Health  
Medicaid (Medical Assistance)  
Medicare  
Health (General)  
Nutrition (Food Stamps - Meals)  
Rehabilitation  
Psychiatry  
Nursing Homes  
Flu-Shorts  
Screening Programs  
Norecare  
Home Care  
Visiting Nurse Assoc.

(List continued)



PROGRAMS - SERVICES

Projects  
Grants-Funds  
Community Centers, Clubs  
Friendly Visitors,  
Volunteer, etc.

ORGANIZATIONS AND AGENCIES

Pamphlets-Brochures  
Listings (name and addresses)  
Public or Private (nonprofit)  
Health, Education and Welfare  
(U. S. Dept. of)  
Community Action Agency

PETIREMENT - PRERETIREMENT

Philosophy and theory  
Planning  
Counseling  
Programs (related)  
Gerontology-Geriatrics  
Death (General Reference  
on Dying)  
Aging (General)  
Group-Work  
Advocacy

PUBLICATIONS

Bibliography (ies)  
Newsletters, Newsclips  
Bulletins (General)  
General-Related  
Clubs-Centers-Councils  
Organizations-Agencies  
Out-of-State  
Local-State-Federal

SOCIAL SERVICES

Related Agencies  
Organizations  
Public Welfare (Supplemental Security Income) SSI  
Public Health  
Private Programs  
Casework - Groupwork  
etc., etc.

RELIGION-CHURCH-SPIRITUAL

General References  
Community Services  
Pastoral Counseling  
Hospital-Home Visits  
FISH Program

LEGAL-ADVOCATES

Para-Legal Assistants  
Probate - Wills  
Conservators  
Guardianship

TRANSPORTATION

Statewide - Local  
Funds  
Reduced Rates  
Public-Private-Special





DEFINITION

INFORMATION AND REFERRAL SERVICES

In the context of services to the community, Information and Referral is a specialized program for people performed by a staff member to the extent determined by Agency Policy, its Internal Resources, and Community Resources available.

The purpose of an Information and Referral Service are:

1. To make known and to be acquainted with Community Resources.
2. To facilitate the use of appropriate resources by interpreting the client and the resource and vice versa.
3. To coordinate services to the individual and with other agencies
4. To identify gaps in services and to mobilize resources to better fill such gaps.
5. To follow up Referral, and to assure that the client's need have been appropriately met.
6. To use collected data for evaluation of the program and to substantiate its effectiveness and justify the extension of existing and/or development of additional services.

The function of an Information and Referral Services is:

- a. To screen the individual request in relation to the resources the agency can provide.
- b. To identify the real need.
- c. To relate the need to available resources. (Referral)
- d. To interpret resources to the client's specific need.
- e. To adequately record requests, Referral and follow up.
- f. To create a plan for immediate and extend services.

(Developed by "Workshop Conference on I&R" 1967)

Sponsored by the Massachusetts Department of Public Health in conjunction with formerly the Massachusetts Commission on Aging.



GENERAL BIBLIOGRAPHY FOR THE DEVELOPMENT AND STRUCTURE  
OF AN INFORMATION AND REFERRAL SYSTEM

1. SERIES PREPARED BY THE INSTITUTE FOR INTERDISCIPLINARY  
STUDIES OF THE AMERICAN REHABILITATION FOUNDATION  
123 East Grant Street, Minneapolis, Minnesota:

- (1) NOTES FOR MANAGERS -- WORKING DRAFT
- (2) FOLLOW-UP " "
- (3) REFERRAL PROCEDURES " "
- (4) REACHING-OUT " "
- (5) THE RESOURCE FILE " "
- (6) INTERVIEWING AND INFORMATION GIVING-Working Draft
- (7) THE ROLE OF ADVOCACY (Working Draft)
- (8) VOLUNTEER ESCORT SERVICE " "
- (9) A TRAINING SYLLABUS " "

2. WISCONSIN I & R NETWORK SERVICE NEWS (Free-mailing list)  
Published monthly by the Institute for Interdisciplinary  
Studies (IIS), and the Division on Aging, State of  
Wisconsin, Department of Health and Social Services  
Edited by Ed. Cartwright, Division on Aging  
I & R Project - Room 166, 55 No. Dickinson  
Madison, Wisconsin 53702

3. EASTER SEAL GUIDE TO ORGANIZATIONAL AND OPERATION OF  
INFORMATION AND FOLLOW UP PROGRAM. (\$ 1.25) pre paid  
The National Easter Seal Society  
for Crippled Children and Adults  
2023 West Ogden Avenue - Chicago, Illinois 60612

4. GUIDELINES - A PROFESSIONAL INFORMATION AND REFERRAL  
SERVICES FOR THE AGED ( Paper) 1967  
Sol S. Boskind, ACSW  
Age Center of Worcester, Inc.  
5 Main Street, Worcester, Mass. 01600

5. GUIDE TO INFORMATION CENTERS FOR WORKERS IN THE  
SOCIAL SERVICES (1971)  
John E. Muthard--Hurk B. Rogers and Linda M. Crocker  
University of Florida (NOV. 1971)  
Research Grant (22-P-55144/4-02)  
Social and Rehabilitation Service  
Department of Health, Education and Welfare  
Washington, D. C.





6. GUIDELINES FOR A REGIONAL AND/OR STATEWIDE NETWORK  
OF INFORMATION AND REFERRAL EXCHANGE SERVICES  
FOR OLDER AMERICANS

(Paper - Including an I & R Job Description - sample)

John P. Di Pirro, Information and Referral Services  
Massachusetts Department of Elder Affairs  
120 Boylston Street  
Boston, Massachusetts 02116

7. MANAGEMENT OF ORGANIZATIONAL BEHAVIOR  
(The Utilization of Human Resources - Second Edition \$9.00)  
By P. Hersey -- Prentice-Hall, Inc. New Jersey, 1972

8. GUIDELINES FOR AN INFORMATION AND COUNSELING SERVICES  
FOR OLDER PERSONS

Center for the Study of Aging and Human Development  
Duke University (\$2.00 per copy)  
The Information and Counseling Service for Older  
Persons  
Box 2914, Duke University Medical Center  
Durham, North Carolina 27706

9. INTERSTUDY (Reports and Publications of Wisconsin I & R Network)

Information and Referral Center Study  
123 East Grant Street  
Minneapolis, Minnesota 55403 Tel. (612) 338-8761

Dr. Nicholas Long, Director

10. The AIR NEWSLETTER

Alliance of Information and Referral Services  
1515 East Osborn Road  
Phoenix, Arizona 85014

~~Membership and Subscription:~~

Individual Membership (\$10.00 per yr.)  
Agency Membership (\$25.00 per yr.)  
Non-member subscriptions (\$5.00 per yr.)

P.O. Box 612  
Seabrook, Maryland 20801

Editorial Correspondence:

Editor, AIRS Newsletter  
c/o InterStudy  
Nicholas Long, editor  
Ellie Bolch, Managing editor  
123 East Grant Street  
Minneapolis, Minnesota 55403



BIBLIOGRAPHY (continue)

NATIONAL CLEARINGHOUSE ON AGING

Dr. Clark Tibbitts, Director  
U.S. Dept. of Health, Education and Welfare  
Office of the Secretary  
Office of Human Development  
Administration on Aging





INFORMATION AND REFERRAL SERVICES  
EXECUTIVE OFFICE OF ELDER AFFAIRS

WEEKLY REPORT:

NAME: \_\_\_\_\_ DATE: \_\_\_\_\_

1. MAJOR BUSINESS CONDUCTED DURING THE WEEK:

- a. Reply to correspondence and telephone inquiry concerning programs, services and general information involving the elderly.

(Approximate time -- \_\_\_\_\_)

- b. Mail general literature concerning listing of clubs, centers, local Councils on Aging in reply to request and/or supplementary to inquiry for general information.

(Approximate time -- \_\_\_\_\_)

- c. Sorting, filing and scanning of incoming publications and literature as possible source of "FEED-IN" of information for the resource file. Including some planning, organization and compilation of useful information for distribution upon request. An attempt is made to prepare advance master copies of material most frequently or "seasonally" requested.

(Approximate time -- \_\_\_\_\_)

- d. Brief discussions and/consultation with various staff members from time to time concerning community programs, services and general issues of interest for planning or dealing with the elderly, centers, agencies or public and private organizations.

(Approximate time -- \_\_\_\_\_)

2. MEETINGS ATTENDED:

3. PROBLEMS ENCOUNTERED:

4. SUGGESTIONS FOR ACTION:

5. COMMENTS: (Absence, clearance for attendance of conferences, etc.)



H-A

**INFORMATION AND REFERRAL SERVICES  
MASSACHUSETTS EXECUTIVE OFFICE OF ELDER AFFAIRS - AGING BUREAU**

**RECORD OF INQUIRY-REFERRALS AND DISTRIBUTION OF LITERATURE  
(DAILY - WEEKLY - MONTHLY SCHEDULE ---DATE: )**

**SOURCE OF INQUIRY (Previous)**

CATEGORY OF INQUIRY	TEL. IN-OUT	MAIL IN-OUT	STUDENTS RESEARCH	MEM. OF STAFF	LOCAL CTRS. CLBS. ORGAN.	OUT-OF STATE	OFFICE VI. 11
RECREATION							
TRAINING-RECR.							
HOUSING:							
NUR.-RES.							
FOSTER-BOARD							
DAY CARE							
MOBILE Hms.							
APTS. GENERAL							
INF. & REF.							
PRE-RETIREMENT							
DEV. OF CLUBS							
CENTERS-COUNCILS							
TRANSPORTATION							
MEALS-LUNCHEON							
NUTRITION INFO.							
ID CARDS							
GRANTS-FUNDS							
PROGRAMS-SERV.							
PUBLICATIONS							
NEWS-BULLETINS							
GOVERNMENT: ACTS							
LEGISLATION							
LEGAL SERVICES							
OASI-OASDI							
WELFARE-OAA-MA							
INCOME-FINANCE							
LISTINGS-DIR.							
Clbs. Ctrs. COA							
DATA-GEN. NEEDS							
STATISTICS							
HEALTH-MEDICAL							
(MEDICARE)							
VOLUNTEERS							
HM. CARE SERV.							
CONF.-MEETINGS							
TAXES: MEALS-							
PROPERTY							
OTHER CONTACTS:							
NAMES OF PEOPLE							
AGENCIES, ORG,							
CONSULTATION							
ADDRESSES, ETC.							





LIST OF CATEGORICAL CODE FOR THE RECORDING OF  
I & R CONTACTS

ALPHABETICAL  
CODE

A-1 ---- AGING GENERAL (Needs and Problems)  
(ACTIVITIES SEE "R" RECREATION)

B-1 ---- BIBLIOGRAPHIES, PUBLICATIONS, LITERATURE (GENERAL)

C-1 ---- COUNSELING (GENERAL) *INCLUDING COMPLAINTS*

D-1 ---- DIRECTORIES (LISTINGS-RESOURCES)

D-2 ---- DISCOUNTS (REDUCED RATES)

E-1 ---- EOEА (EXECUTIVE OFFICE OF ELDER AFFAIRS)  
(FUNCTION, PURPOSE, STATE PLAN, ANNUAL REPORT)

E-2 ---- EMPLOYMENT (JOB PLACEMENT PROGRAMS)

E-3 ---- EDUCATION (GENERAL)

F-1 ---- FOOD STAMPS (SURPLUS FOOD COMMODITY)

F-2 ---- FRIENDLY VISITORS AND/OR ESCORT SERVICES

F-3 ---- FINANCES (LIMITED, FIXED, CRISIS) *FINANCING*

F-4 ---- *FILMS*

G-1 ---- GOVERNMENT (LEGISLATION, PUBLIC ORGAN., ETC.)

H-1 ---- HOMECARE SERVICES

H-2 ---- HOUSING (GENERAL)

H-3 ---- HOMEMAKER-HOME HEALTH AIDE

I-1 ---- INCOME - GENERAL (HARDSHIP)

L-1 ---- LEGAL SERVICES AND/OR SITUATION

M-1 ---- MEDICARE MEDICAID-MEDEX (MEDICAL ASSISTANCE GENERAL)

M-2 ---- MENTAL HEALTH

M-3 ---- MEDICAL

O-1 ---- ORGANIZATIONS, CLUBS, CENTERS, COUNCILS

N-1 ---- NUTRITION PROGRAM (MEALS-ON-WHEELS, HOT LUNCH)

N-2 ---- *NURSING HOMES (Level 1, 2, 3, 4, etc.)*

P-1 ---- PROGRAMS-BENEFITS-SERVICES-(GENERAL)

R-1 ---- RECREATION-LEISURE TIME ACTIVITIES

R-2 ---- RETIREMENT-PLANNING-PENSION (GENERAL)

S-1 ---- SOCIAL SECURITY ADMINISTRATION

S-2 ---- STATISTICS (GENERAL DATA) *SURVEYS*

T-1 ---- TRANSPORTATION PROGRAM-SERVICES (GENERAL)

T-2 ---- TRAINING (GENERAL)

T-3 ---- TAXES (REBATE, ETC.)

W-1 ---- WELFARE (OAA), SUPPLEMENTAL SECURITY INCOME (SSI)





## DATE:

INFORMATION AND REFERRAL RECORD OF DAILY CONTACTS

[illegible]



Information and Referral Services  
Executive Office of Elder Affairs

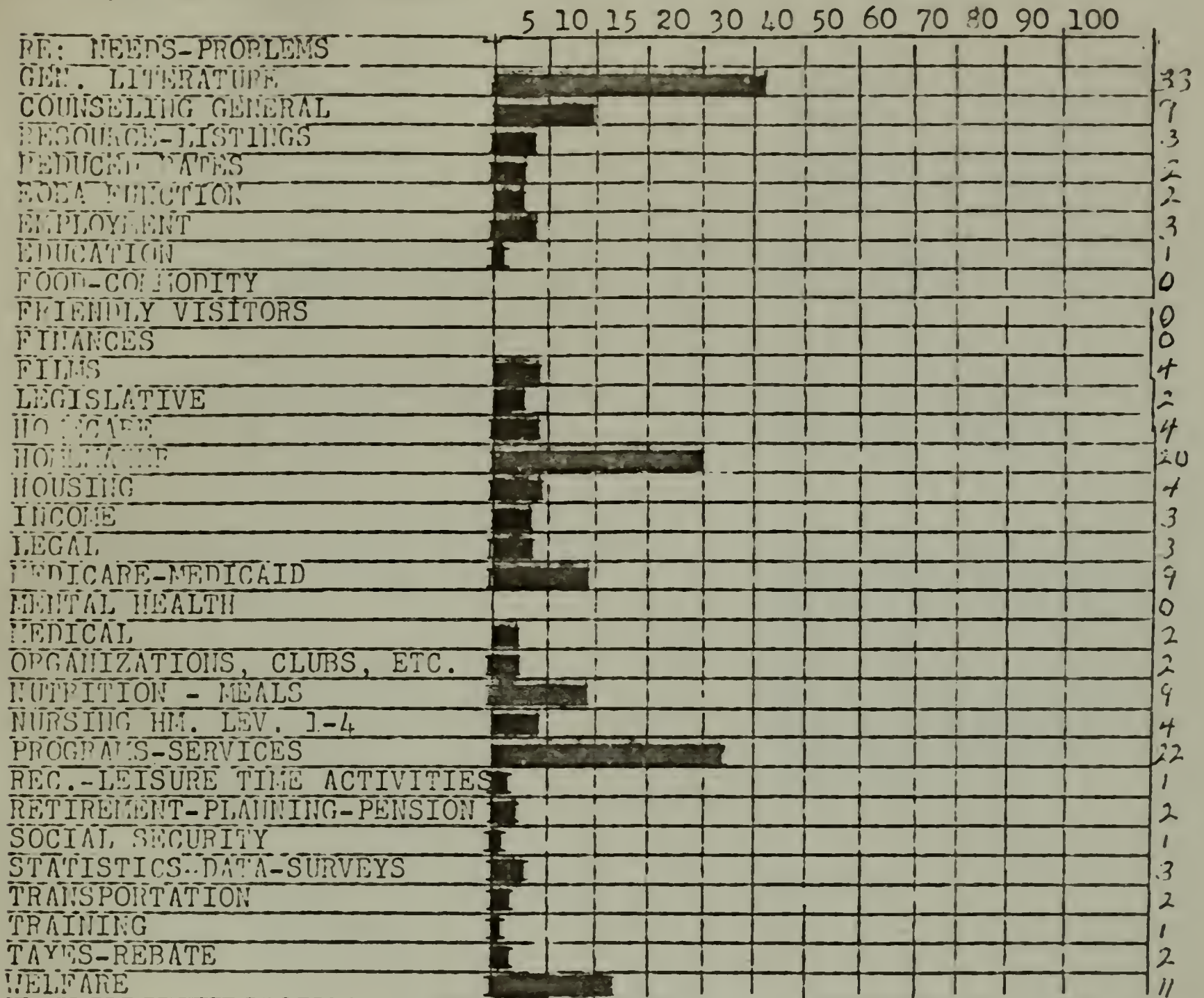
(PROFILE)

RECORD CHART OF MONTHLY INQUIRIES

MONTH: JAN 1974

CATEGORIES

NUMBERS OF INQUIRIES



total 164







Nutrition ProjectProject Area

Highland Valley Elder Service Center  
58 Pleasant Street  
Northampton, MA 01060  
(413) 586-3130

Easthampton, Hadley,  
Northampton

Lawrence Regional Vocational  
High School  
River Road  
Andover, MA 01810  
(617) 686-1422

Amesbury, Merrimack,  
Haverhill, Lawrence,  
Methuen, Billerica,  
Dracut, Tewksbury,  
Lowell, Newburyport

Lynn Council on Aging  
75 Union Street  
Lynn, MA 01901  
(617) 599-0110

Lynn, Nahant, Saugus,  
Lynnfield

Mystic Valley Home Care, Inc.  
341A Forest Street  
Malden, MA 02148  
(617) 324-1200

Malden, Medford,  
Everett, Melrose

Montachusett Opportunity Council  
305 Whitney Street  
Leominster, MA 01453  
(617) 537-9126

Fitchburg, Gardner,  
Leominster, Ashburnham,  
Westminster, Templeton,  
Winchendon

City of New Bedford  
Elderly Nutrition Program  
725 Pleasant Street  
P. O. Box F-658  
New Bedford, MA 02742  
(617) 999-2931 X-305

New Bedford, Dartmouth,  
Acushnet, Fairhaven,  
Rochester, Marion,  
Mattapoisett

Old Colony Elderly Services, Inc.  
170 Main Street  
Brockton, MA 02401  
(617) 584-1561

Brockton

Peabody Council on Aging  
96 Main Street  
Peabody, MA 01960  
(617) 531-2254

Peabody, Salem

Roxbury Council of Elders  
55 Dimock Street  
Roxbury, MA 02119  
(617) 445-5420

Allston, Brighton,  
Fenway, Back Bay,  
South End, Roxbury,  
N. Dorchester,  
N. Jamaica Plain

